



SUMMER QUARTERLY MEETING

Tennessee Board of Regents
1 Bridgestone Park

August 15, 2024

Tennessee Higher Education Commission



AGENDA

TENNESSEE HIGHER EDUCATION COMMISSION

Summer Quarterly Meeting

Tennessee Board of Regents

Boardroom, 1st Floor

1 Bridgestone Park Nashville, TN 37214

August 15, 2024, 9:00 a.m. CDT

Call to Order

Adoption of Agenda

Public Comment

Approval of Minutes: May 16, 2024, Spring Quarterly Meeting

Chair's Report

Executive Director's Report

Consent Calendar

- I. Postsecondary State Authorization (*Action Item*)
 - A. Authorization of New Institutions
 - B. Optional Expedited Authorization

Regular Calendar

- I. Policy Update: Rules of Procedure (*Action Item*)
- II. Election of 2024-25 Commission Officers (*Action Item*)
- III. Committee Appointments (*Action Item*)
- IV. Transmission of 2024-25 Revised Operating Budgets (*Action Item*)
- V. New Academic Program: Roane State Community College – Nuclear Technology, Associate of Applied Science (AAS) (*Action Item*)
- VI. Austin Peay State University Master Plan (*Action Item*)
- VII. System Presentation (*Information Item*)
- VIII. 2025-26 Internal Strategic Initiatives (*Information Item*)
- IX. Advise TN Research Presentation (*Information Item*)
- X. Other Business



AGENDA

Access, Academics, and Student Success Committee

Tennessee Board of Regents

Boardroom, 1st Floor

1 Bridgestone Park Nashville, TN 37214

August 14, 2024, 10:00 a.m. CDT

Committee Members: Whitney Allmon, Secretary Hargett, Sara Morrison, and Tara Scarlett

Call to Order

Adoption of Agenda

Public Comment

Approval of Minutes: May 15, 2024 Meeting

Regular Calendar

Binder

Tab

- | | | |
|--------|------|---|
| | I. | Postsecondary Education Authorization (<i>Action Item</i>) |
| CCI.A. | | A. Authorization of New Institutions |
| CCI.B. | | B. Optional Expedited Authorization |
| RCV. | II. | New Academic Program: Roane State Community College – Nuclear Technology, Associate of Applied Science (AAS) (<i>Action Item</i>) |
| | III. | Articulation and Transfer Updates (<i>Information Item</i>) |
| | IV. | Historically Black Colleges and Universities Success Advisory Board Update (<i>Information Item</i>) |
| | V. | Other Business |

TENNESSEE HIGHER EDUCATION COMMISSION
Access, Academics, and Student Success Committee

Minutes of the Access, Academics, and Student Success Committee

Conference Room O, Tennessee Tower Office Building

312 Rosa L. Parks Ave.

Nashville, TN

May 15, 2024

Chairwoman Winton called the meeting to order at 10:00 a.m.

Member	PRESENT	ABSENT
Commissioner Tara Scarlett	X	
Secretary Tre Hargett	X	
Commissioner Sara Morrison	X	
Commissioner A.C. Wharton	X	

At the start of the meeting, two (2) voting members were physically present and one (1) voting member was participating electronically, constituting a quorum.

Adoption of Agenda

Secretary Hargett made a motion to adopt the agenda. Commissioner Scarlett seconded the motion. A roll call vote was taken, and the motion passed unanimously.

Public Comment

There were no public comments.

Approval of Minutes: January 24, 2024, Committee Meeting

Secretary Hargett made a motion to approve the January 24, 2024, Committee Meeting Minutes. Commissioner Scarlett seconded the motion. A roll call vote was taken, and the motion passed unanimously.

AGENDA ITEMS

I. Postsecondary Education Authorization (*Action Item*)

Commissioner Scarlett stated that if there were no objections, she would like the Committee to vote on these items as a slate. Dr. Stephanie Bellard-Chase, Senior Director of Postsecondary State Authorization, provided an overview of the authorization of new institutions and the optional expedited authorization of institutions.

Secretary Hargett made a motion to approve the Postsecondary Education Authorization. Commissioner Scarlett seconded the motion. A roll call vote was taken, and the motion passed unanimously.

II. Off-Campus Centers (Action Item)

Dr. Julie Roberts, Chief Academic Officer, provided an overview of the five (5) off-campus centers.

Committee members asked questions and a discussion was held. Commissioner Scarlett made a motion to approve the Off-Campus Centers. Secretary Hargett seconded the motion. A roll call vote was taken, and the motion passed unanimously.

III. New Academic Programs (Action Item)

Dr. Roberts, Chief Academic Officer, provided an update on the Academic Program Approval process and the current timeline for academic program approvals. Dr. Roberts introduced Dr. Katherine Brackett, Director of Academic Affairs, who provided an overview of the eight (8) programs for approval, which included five (5) Baccalaureate degree programs, two (2) master's degree programs, and one (1) doctoral degree program.

A. East Tennessee State University – Music, Master of Music

Dr. Kimberly McCorkle, Provost and Senior Vice President for Academic Affairs, gave an overview of the Master of Music program, which consists of 32 to 36 credit hours to prepare students for professional careers as musical performers, conductors, or composers. This program will be accredited by the National Association of Schools of Music ("NASM") and will provide opportunities for public school educators to grow their careers.

Committee members asked questions and a discussion was held.

Commissioner Wharton made a motion to approve the Master of Music program at East Tennessee State University. Secretary Hargett seconded the motion. A roll call vote was taken, and the motion passed unanimously.

B. Tennessee State University – Business Data Analytics, Master of Science

Dr. Stephen Shanklin, Interim Dean of the College of Business, provided an overview of the Master of Science in Business Data Analytics program, which consists of 30 credit hours that can be completed in 12 months. This program is designed to develop a professional workforce prepared to

address expanding data analytics to inform professionals to make better business decisions.

Committee members asked questions, and a discussion was held.

Commissioner Scarlett made a motion to approve the Master of Science in Business Data Analytics program. Commissioner Wharton seconded the motion. A roll call vote was taken, and the motion passed unanimously.

C. Tennessee State University – Public Health, Doctor of Philosophy

Dr. Ronaldo Barredo, Dean of the College of Health Sciences, provided an overview of the Doctor of Philosophy in Public Health program, which is designed to train culturally competent public health researchers to address factors contributing to health disparities. This program provides a multidisciplinary collaboration, identifying areas of shortages that have been recognized nationally.

Secretary Hargett made a motion to approve the Doctor of Philosophy in Public Health program. Commissioner Scarlett seconded the motion. A roll call vote was taken, and the motion passed unanimously.

D. Tennessee Technical University – Nuclear Engineering, Bachelor of Science

Dr. Lori Bruce, Provost and Vice President for Academic Affairs, provided an overview of the Bachelor of Science in Nuclear Engineering program, which is 128 credit hour program that compliments the strengths of existing engineering programs. In addition, this program will establish partnerships with industry professionals and research labs.

Committee members asked questions, and a discussion was held.

Commissioner Wharton made a motion to approve the Bachelor of Science in Nuclear Engineering program. Secretary Hargett seconded the motion. A roll call vote was taken, and the motion passed unanimously.

E. University of Tennessee, Knoxville – Data Science, Bachelor of Science

Dr. John Zomchick, Provost and Senior Vice Chancellor, provided an overview

of the Bachelor of Science in Data Science program, which gives students an interdisciplinary perspective in data application of various fields. This program will allow students to apply data science concepts and methods to real-world problems.

Committee members asked questions, and a discussion was held.

Secretary Hargett made a motion to approve the Data Science, Bachelor of Science program. Commissioner Wharton seconded the motion. A roll call vote was taken, and the motion passed unanimously.

F. University of Tennessee, Knoxville – Applied Artificial Intelligence, Bachelor of Science

Dr. Zomchick provided an overview of the Bachelor of Science in Applied Artificial Intelligence program, which provides students with an understanding of core Artificial Intelligence principles, algorithms, and models. This program will teach students how to evaluate and provide solutions for Artificial Intelligence tools.

Committee members asked questions, and a discussion was held.

Commissioner Scarlett made a motion to approve the Bachelor of Science in Applied Artificial Intelligence program. Commissioner Wharton seconded the motion. A roll call vote was taken, and the motion passed unanimously.

G. University of Tennessee, Knoxville – Innovative Transdisciplinary Studies, Bachelor of Science

Dr. Zomchick provided an overview of the Bachelor of Science in Innovative Transdisciplinary Studies program, which allows students to master concepts, theories, and methods across multiple disciplines in different fields of interest.

Secretary Hargett made a motion to approve the Bachelor of Science in Innovative Transdisciplinary Studies program. Commissioner Wharton seconded the motion. A roll call vote was taken, and the motion passed unanimously.

H. University of Tennessee, Knoxville – Environmental Engineering, Bachelor of Science

Dr. Zomchick provided an overview of the Bachelor of Science in Environmental Engineering program, which consists of 128 credit hours and prepares students for careers in environmental engineering. This program equips students to solve new environmental problems.

Commissioner Wharton made a motion to approve the Bachelor of Science in Environmental Engineering program. Commissioner Scarlett seconded the motion. A roll call vote was taken, and the motion passed unanimously.

IV. Other Business

Dr. Steven Gentile, Executive Director, thanked the Academic Affairs staff on compiling these programs for the Committee to consider.

Commissioner Scarlett adjourned the meeting at 11:50 a.m.

Next Meeting

August 2024

Commissioner Tara Scarlett



AGENDA

Finance and Operations Committee

Tennessee Board of Regents

Boardroom, 1st Floor

1 Bridgestone Park Nashville, TN 37214

August 14, 2024, 1:00 p.m. CDT

Committee Members: Treasurer Lillard, Jimmy Matlock, Comptroller Mumpower, and Vernon Stafford

Call to Order

Adoption of Agenda

Public Comment

Approval of Minutes: May 10, 2024 Meeting

Regular Calendar

Binder

Tab

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|-------|-------|---|
| RCIV. | I. | Transmission of 2024-25 Revised Operating Budgets (<i>Action Item</i>) |
| RCVI. | II. | Austin Peay State University Master Plan (<i>Action Item</i>) |
| | III. | 2025-26 Operating State Appropriation Recommendation (<i>Information Item</i>) |
| | IV. | Division of Postsecondary Authorization Fee Schedule Revision (<i>Information Item</i>) |
| | V. | THEC Fiscal Policy Reporting Update (<i>Information Item</i>) |
| | VI. | Tuition Model and Rates Update (<i>Information Item</i>) |
| | VII. | Capital Outlay Process Update (<i>Information Item</i>) |
| | VIII. | Other Business |

TENNESSEE HIGHER EDUCATION COMMISSION

Finance and Operations Committee

Minutes of the Finance and Operations Committee

WebEx Meeting

May 10, 2024

Treasurer Lillard called the meeting to order at 9:06 a.m.

Member	PRESENT	ABSENT
Commissioner Evan Cope		X
Chairman David H. Lillard, Jr.	X	
Chairwoman Pam Koban	X	
Commissioner Jimmy Matlock		X
Commissioner Jay Moser	X	
Comptroller Jason Mumpower	X	
Commissioner Vernon Stafford, Jr.		X

At the start of the meeting there were four (4) voting members participating electronically, constituting a quorum.

Statement of Necessity

Board Secretary Rachel Hitt read the following statement of necessity:

Committee Members,

All members are participating electronically today. As such, Tenn. Code Ann. § 8-44-108(b)(2), requires that the committee make a determination that a necessity exists in order for a quorum of members to participate by electronic or other means of communication.

A “necessity” means that the matters to be considered by a public body at a meeting require timely action by the body, that physical presence by a quorum of the members is not practical within the period of time requiring action, and that participation by a quorum of the members by electronic or other means of communication is necessary.

In this case, two facts support a determination of necessity:

- First, today's agenda items require timely action by this committee to meet the commission's charge to develop a recommendation for the agenda item to be considered by the full Commission on May 16, 2024.
- Second, scheduling conflicts and other commitments prevented a quorum of members from being physically present today.

Treasurer Lillard made a motion to approve the statement of necessity. Commissioner Koban seconded the motion. A roll call vote was taken, and the motion passed unanimously.

Adoption of Agenda

Treasurer Lillard made a motion to approve the agenda. Commissioner Moser seconded the motion. A roll call vote was taken, and the motion passed unanimously.

Public Comment

There were no public comments.

Approval of Minutes: January 24, 2024, Meeting

Commissioner Moser made a motion to approve the January 24, 2024, Finance and Operations Committee Meeting Minutes. Commissioner Koban seconded the motion. A roll call vote was taken, and the motion passed unanimously.

I. 2024-25 Binding Tuition and Fees Ranges (*Action Item*)

Ms. Amanda Klafehn, Chief Strategy Officer, provided an overview of the approved budget of \$17.2 million outcomes-based funding and an additional \$41 million for the state portion of a three percent (3%) salary increase, along with an overview of the adopted Commission-based guiding range of zero to four percent (0-4%) at the November 2023 Commission meeting. Ms. Klafehn then gave an overview of the new federal Fair Labor Standards Act Rules, which increases the salary level for overtime exempt employees, and how this could impact institutions.

Committee members asked questions, and a discussion was held.

Representatives from the Tennessee Board of Regents, Austin Peay State University, and the University of Tennessee (Alisha Fox, Shahrooz Roshparvar, and David Miller, respectively) spoke on the impact of the Fair Labor Standards Act on their institutions.

Committee members engaged in further discussion.

Comptroller Mumpower made a motion to revise the guiding range from zero to four percent (0-4%) to zero to six percent (0-6%). Treasurer Lillard seconded the motion. Committee members held a discussion. Treasurer Lillard then proposed an amendment to the motion, suggesting a guiding tuition and fees range recommendation of zero to five-point-five percent (0-5.5%). Comptroller Mumpower agreed, and the amended motion was made. Commissioner Koban seconded the motion. A roll call vote was taken, and the motion passed unanimously.

II. Other Business

Dr. Steven Gentile, Executive Director, stated that THEC staff are looking at the calendar for next year and will be moving the Binding Tuition and Fees Ranges item to earlier in the year to allow for more time for institutional budget planning.

Treasurer Lillard made a motion to adjourn the meeting. Commissioner Koban seconded the motion. A roll call vote was taken, and the motion passed unanimously.

The meeting adjourned at 10:03 a.m.

NEXT FINANCE AND OPERATIONS COMMITTEE MEETING:

August 2024

Chairman David H. Lillard, Jr.

TENNESSEE HIGHER EDUCATION COMMISSION

Minutes of the Spring Quarterly Commission Meeting

Nashville Room, 3rd Floor

Tennessee Tower

312 Rosa L. Parks Ave.

Nashville, TN 37243

May 16, 2024

Link to recording: [THEC Spring Commission Meeting 5/16/2024 \(tn.gov\)](https://www.tn.gov/newsroom/2024/05/16/2024-05-16-thec-spring-commission-meeting-5-16-2024-tn.gov)

Chairwoman Scarlett called the meeting to order at 9:00 a.m. CDT.

Member	PRESENT	ABSENT
Chairwoman Tara Scarlett	X	
Commissioner Whitney Allmon	X	
Commissioner Evan Cope	X	
Commissioner Pam Koban	X	
Commissioner Jimmy Matlock	X	
Commissioner Jay Moser		X
Commissioner Vernon Stafford, Jr.		X
Commissioner AC Wharton	X	
Secretary Tre Hargett	X	
Treasurer David H. Lillard, Jr.	X	
Nathan James, Designee for Commissioner Sara Morrison	X	
Comptroller Jason Mumpower	X	

At the start of the meeting there were seven (7) voting members physically present and two (2) voting member participating electronically, constituting a quorum.

Adoption of Agenda

Chairwoman Scarlett asked the Commission to consider amending the agenda to allow for the Chair and Executive Director's report to be addressed after all action items have been heard. Secretary Hargett made a motion to adopt the amended agenda. Commissioner Matlock seconded the motion. A roll call vote was taken, and the motion passed unanimously.

Public Comments

There were no public comments.

Approval of Minutes: January 25, 2024, Winter Quarterly Meeting

Commissioner Koban made a motion to approve the January 25, 2024, Winter Quarterly Meeting Minutes. Comptroller Mumpower seconded the motion. A roll call vote was taken, and the motion passed unanimously.

Consent Calendar

Chairwoman Scarlett stated that with no objection, the Commission would vote on the consent items as a set. Secretary Hargett made a motion to approve the Consent Calendar items. Comptroller Mumpower seconded the motion. A roll call vote was taken, and the motion passed unanimously.

Regular Calendar I

I. 2024-25 Binding Tuition and Fee Ranges (*Action Item*)

Treasurer Lillard, Chair of the Finance and Operations Committee, gave an overview of the Finance and Operations Committee's decision to adopt a recommended guiding range of 0 to 5.5%. Ms. Amanda Klafehn, Chief Strategy Officer, provided background information pertaining to state appropriations approving \$17 million and a 3% salary increase for higher education employees. Additional information was provided pertaining to the new rules for the Federal Fair Labor Standards Act that go into effect July 1, 2024, and January 1, 2025. These new rules will affect 3,200 employees requiring campuses to increase salaries to a new minimum or provide overtime pay to employees whose pay is under the threshold. Dr. Steven Gentile, Executive Director, provided additional comments regarding interactions with institutions and that whether the implementation of the new regulations will be delayed by the federal government is unknown. Lastly, Dr. Gentile spoke about a letter received by the Tennessee Board of Regents, which voiced concerns with the tuition model and keeping the revenue per student ratio at the same level.

Treasurer Lillard commented that the Committee did not take lightly the recommended change from 0-4% to 0 to 5.5% but wanted to give institutions flexibility while cautioning them to be as economical as possible.

Treasurer Lillard made a motion to approve the revised recommended 2024-25 Binding Tuition and Fee Range to 0 to 5.5%. Commission members asked questions, and a discussion was held. Comptroller Mumpower seconded the motion. A roll call vote was taken, and the motion passed with eight (8) ayes and one (1) nay from Commissioner Matlock.

II. New Academic Programs (*Action Item*)

Chairwoman Scarlett stated that without objection, the Commission would vote on the eight (8) new academic programs as a set. Dr. Julie Roberts, Chief Academic Officer, provided an overview of the Access, Academics, and Student Success Committee's recommendation to approve the eight (8) new academic programs, which included five (5) Baccalaureate degree programs, two (2) Master's degree programs, and one (1) Doctoral degree program.

Commission members asked questions, and a discussion was held.

Secretary Hargett made a motion to approve all programs. Commissioner Matlock seconded the motion. A roll call vote was taken, and the motion passed unanimously.

III. Access, Academics, and Student Success Committee (*Action Item*)

Chairwoman Scarlett proposed that Commissioner Allmon be added to the Access, Academics, and Student Success Committee.

Commissioner Wharton made a motion to appoint Commissioner Allmon to the Access, Academics, and Student Success Committee. Treasurer Lillard seconded the motion. A roll call vote was taken, and the motion passed unanimously.

Chair's Report

Chairwoman Scarlett's report highlighted her appreciation for THEC's program approval process being condensed, the Capital Task Force review being a more streamlined approach, and the ten (10) year anniversary of Tennessee Promise.

Executive Director's Report

Dr. Gentile recognized various individuals in the audience and thanked both Jacob Knight and Dakasha Winton for their service on the Commission. Dr. Gentile updated the Commission on the passing of a staff member, Marcie Mills, over the weekend. Dr. Gentile spoke on the guiding vision of cultivating cohesiveness in the higher education enterprise by strengthening relationships with key stakeholders. Lastly, Dr. Gentile spoke about internal staffing changes.

Commissioner Allmon spoke regarding her experience visiting the Northwest Correctional Complex and how our work constructively impacts those in the correctional system.

Commission members asked questions, and a discussion was held.

IV. System Report (*Information Only*)

Dr. Brian Noland, President of East Tennessee State University (ETSU), provided an institution report for ETSU. Dr. Noland spoke on the four principles of the University's mission: regional service, scholarship, study of education as a science, and knowledge of the conditions and needs of the state. Dr. Noland elaborated on the discussion regarding the Federal Fair Labor Standards Act which would impact over a hundred ETSU employees on July 1, 2024, and more than five hundred employees on January 1, 2025.

Commission members asked questions, and discussion as held.

V. Executive Committee Update (*Information Only*)

Chairwoman Scarlett gave an overview of the Executive Committee meeting and discussed officer terms and term limits. The Committee's recommendation was for officers to serve two years with the ability to serve a second term, then a mandatory one (1) term minimum break from serving as an officer. Additionally, Chairwoman Scarlett discussed the two (2) ad hoc committees becoming permanent.

VI. Legislative Update (*Information Only*)

Lou Hanemann, Chief of External Affairs, gave an overview of the legislative session. This session included THEC receiving a \$67.5 million rural health pathway grant and \$15 million dollars in additional grants. Additionally, Western Governor's University is now eligible for the Tennessee Future Teacher Scholarship, the funding formulas were approved, and the University of Tennessee Chattanooga and University of Tennessee Health Science Center's capital outlay projects were approved.

Commission members asked questions, and a discussion was held.

VII. Other Business

There was no other business.

Chairwoman Scarlett adjourned the meeting at 11:10 a.m. CDT.

NEXT THEC COMMISSION MEETING:

Thursday, August 15, 2024, in Nashville

THEC Chairwoman Tara Scarlett

THEC Secretary Whitney Allmon



TENNESSEE HIGHER EDUCATION COMMISSION

CONSENT CALENDAR ITEM: I.A.

MEETING DATE: August 15, 2024
SUBJECT: Postsecondary State Authorization
Authorization of New Institutions
ITEM TYPE: Action
ACTION RECOMMENDATION: Approval

BACKGROUND

The Commission, under the Tennessee Higher Education Authorization Act of 2016, as amended, has the “power and duty” to act upon applications for authorization of postsecondary educational institutions. For the institutions listed below, applications have been reviewed, site visits have been performed, and staff has determined that all necessary documentation and bonds have been secured. In accordance with Rule 1540-01-02-.07(2)(d), the Executive Director granted these institutions provisional initial authorization subject to review and ratification by the Commission. These institutions are being recommended for Regular Authorization.

A. The Mason Center for Healthcare Education **Knoxville, TN**
120 Marketplace Blvd., Suite H, Knoxville, Tennessee 37922

Corporate Structure: Not-for-Profit Corporation
Accreditation: None
Title IV Funding: No

The Mason Center for Healthcare Education is seeking to register three new programs. The programs will be offered in a residential format. Instruction will be provided by the faculty from their authorized location in Knoxville, Tennessee.

1. Program: Certified Nursing Assistant
Credential Awarded: Certificate of Completion
Length of Program: 154 Contact Hours
1.75 Months

License/Certification Required for Employment: Certified Nurse Aide
Licensing Board/Agency: Tennessee Department of Health/Division of Healthcare Facilities

2. Program: Medication Aide Certification
Credential Awarded: Certificate of Completion
Length of Program: 100 Contact Hours
1 Month

License/Certification Required for Employment: Medication Aide
Licensing Board/Agency: Tennessee Board of Nursing

3. Program: IV Skills

Credential Awarded: Certificate of Completion
Length of Program: 8 Contact Hours
1 Day

B. Vitali Medical Training

Knoxville, TN

900 E Hill Ave, Ste 145, Knoxville, Tennessee 37915

Corporate Structure: Limited Liability Company (LLC)
Accreditation: None
Title IV Funding: No

Vitali Medical Training is seeking to register one new program. The program will be offered in a residential format. Instruction will be provided by the faculty from their authorized location in Knoxville, Tennessee.

1. **Program:** Nursing Assistant Training
Credential Awarded: Certificate of Completion
Length of Program: 96 Contact Hours
3 Weeks

License/Certification Required for Employment: Certified Nurse Aide

Licensing Board/Agency: Tennessee Department of Health/Division of Healthcare Facilities



TENNESSEE HIGHER EDUCATION COMMISSION

CONSENT CALENDAR ITEM: I.B.

MEETING DATE: August 15, 2024

SUBJECT: Postsecondary State Authorization
Optional Expedited Authorization

ITEM TYPE: Action

ACTION RECOMMENDATION: Approval

BACKGROUND

The Commission, under the Tennessee Higher Education Authorization Act of 2016, as amended, has the “power and duty” to act upon applications for authorization of postsecondary educational institutions. For the institutions listed below, applications have been reviewed and staff has determined that all necessary documentation and bonds have been secured. In accordance with Rule 1540-01-02-.07(2)(d), the Executive Director granted these institutions provisional optional expedited authorization subject to review and ratification by the Commission. These institutions are being recommended for Optional Expedited Authorization.

OPTIONAL EXPEDITED AUTHORIZED LOCATIONS (3)

- | | | |
|---|---|------------------|
| 1 | Casa Loma College | Sherman Oaks, CA |
| 2 | Reach University | Oakland, CA |
| 3 | Southern California University of Health Sciences | Whittier, CA |



TENNESSEE HIGHER EDUCATION COMMISSION

REGULAR CALENDAR ITEM: I.

MEETING DATE: August 15, 2024
SUBJECT: Policy Update: Rules of Procedure
ITEM TYPE: Action
ACTION RECOMMENDATION: Approval

BACKGROUND

The Rules and Procedure of the Tennessee Higher Education Commission establish the uniform standards that govern the Commission in conducting their formal business, including committee structure and officer terms.

PROPOSED POLICY REVISIONS

The proposed revisions update language concerning committees, when officer elections are held, duration of term limits, and whether officers can seek consecutive terms. Attachment 1.A provides a redlined version of the policy that includes two consecutive terms for officers. Attachment 1.B provides a clean version of the proposed changes. Attachment 2.A provides a redlined version of the policy that includes one term for officers. Attachment 2.B provides a clean version of the proposed changes. The major revisions are summarized below.

Section V of the THEC Rules of Procedure

These revisions update the officer election process. Both revisions state that officers shall be elected at the Summer Commission meeting in even years and that all officers serve a two year term of office.

Proposed revision 1.A recommends that officers may not serve more than two consecutive terms.

Proposed revision 2.A recommends that officers may not serve more than one term. The position of the chair will alternate between a Commission member who is legislatively appointed and gubernatorially appointed.

Section VI of the THEC Rules of Procedure

These revisions formalize the following three standing committees as permanent: the Executive Committee; the Access, Academics, and Student Success Committee; and the Finance and Operations Committee.

The Access, Academics, and Student Success Committee shall review, provide feedback, and advance work related to student experience. The function of the committee is to help ensure affordability, outcomes funding formula design, academic programming, and credential completion. The committee will be composed of one nonvoting member and four to six voting members, and each member will serve a term of one year.

The Finance and Operations Committee shall review, provide feedback, and advance work related to funding and budgets. The function of the committee is to help ensure the development of internal budget requests, appropriations, binding tuition ranges, capital funding, and any other funding. The committee will be composed of five to seven voting members, and each member will serve a term of one year.

RULES OF PROCEDURE OF THE TENNESSEE HIGHER EDUCATION COMMISSION

To carry out the purposes set forth in the Act which created it (being Chapter 179 of the Public Laws of Tennessee of 1967, hereinafter call the “Act”), the Tennessee Higher Education Commission hereby adopts the following Rules of Procedure:

I NAME

The name of the Commission shall be the Tennessee Higher Education Commission (hereinafter called “the Commission”).

II SCOPE OF AUTHORITY

It shall be the duty of the Commission on a continuing basis to study the use of public funds for higher education in Tennessee and to analyze programs and needs in the field of higher education. The Commission shall establish and ensure that all institutions of higher education in this state cooperatively provide for an integrated system of postsecondary education. The Commission shall guard against inappropriate and unnecessary conflict and duplication by promoting transferability of credits and easy access of information among institutions. The Commission shall, in addition, undertake such specific duties as may be directed by resolution of the General Assembly or as may be requested by the Governor.

The Commission’s studies and recommendations shall encompass the programs and the authorities of the public universities, the community colleges, and the state’s colleges of applied technology. The Commission shall also consider Tennessee's private institutions of higher education in its continuous studies of the immediate and future needs of the state in the area of higher education. These studies shall consider the place of the private institutions in relation to the public institutions.

III PURPOSES

The specific purposes and duties of the Commission shall be as outlined in the Act and its amendments.

IV MEMBERS

The Commission shall consist of fourteen (14) members. The Governor shall appoint six (6) voting members, the Speaker of the Senate shall appoint one (1) voting member, the Speaker of the House of Representatives shall appoint one (1) voting member, and the speakers shall jointly appoint one (1) voting member.

In addition, the Governor shall appoint one (1) voting student member each year, from a list of three (3) nominees selected and submitted by the Commission no later than April 15. The student member shall serve for a term of one (1) year, commencing on July 1 and concluding on June 30.

The Comptroller of the Treasury, the Secretary of State, and the State Treasurer shall serve as ex officio, voting members of the Commission. The Executive Director of the State Board of Education shall serve as an ex officio, nonvoting member of the Commission.

Except for ex officio members and student members, membership shall be for a six-year term. Members shall be eligible for reappointment.

As the appointing authorities appoint voting members, other than the student members, they shall appoint them so that the three (3) grand divisions of the state are represented equally. When the nine (9) voting members, other than the student member, have been appointed so that the three (3) grand divisions are represented equally, the appointing authorities, in filling vacancies, shall subsequently appoint a person from the grand division in which the member who previously filled the position resided. The appointing authorities shall strive to appoint members to the Commission in a manner that is representative of the diversity of the citizens of the state.

Any vacancy on the Commission shall be filled by appointment of the authority who originally made the appointment. Vacancies, except for expiration of term, shall be filled for the unexpired term only. The place of any Commission member

shall be vacated at such time as the member may cease to reside in the grand division in which he or she resided at the time of the appointment. Except for ex officio members and student members, no Commission member shall be an elected or appointed official or employee of the State of Tennessee, nor a trustee or employee of a public institution of higher education in Tennessee while a Commission member. Members shall receive no compensation for their services.

V

OFFICERS

The Commission officers shall consist of a chair, two vice-chairs, and a secretary, each elected by the Commission members from among their own number. The office of secretary may be combined with that of vice-chair. Officers shall be elected at the summer Commission meeting in even years, and the term of office of all officers shall be two~~one~~ years or until their successors are elected. Officers may not serve more than two consecutive terms but will be eligible to serve as officers again following a term of absence.; ~~and t~~their duties shall be those ordinarily performed by such officers.

Each vice-chair shall reside in one of the grand divisions of the state in which the chair and other vice chair do not reside.

VI

STANDING EXECUTIVE COMMITTEES

The Commission shall have three standing committees consisting of the Executive Committee; the Access, Academics, and Student Success Committee; and the Finance and Operations Committee.

The Executive Committee of the Commission shall consist of its officers. The Executive Committee shall have such powers as given through action of the Commission. In addition to the powers that have or may be granted to the Executive Committee through the action of the Commission, it is hereby specifically charged with the responsibility to review personnel matters; to review the policies,

rules and regulations of the Commission; and to review and monitor the goals and objectives in the Commission's strategic plan (master plan).

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TENNESSEE HIGHER EDUCATION COMMISSION

REGULAR CALENDAR ITEM: II.

MEETING DATE: August 15, 2024
SUBJECT: Election of 2024-25 Commission Officers
ITEM TYPE: Action
ACTION RECOMMENDATION: N/A

BACKGROUND

Pursuant to the Article V of the Rules of Procedure, the Commission will elect the officers annually at the regular summer meeting. Article V provides:

The Commission officers shall consist of a chair, two vice-chairs, and a secretary, each elected by the Commission members from among their own number. The office of secretary may be combined with that of vice-chair. Officers shall be elected at the summer Commission meeting, and the term of office of all officers shall be one year or until their successors are elected; and their duties shall be those ordinarily performed by such officers.

Each vice-chair shall reside in one of the grand divisions of the state in which the chair and the vice-chair do not reside.

The current Commission officers are:

Tara Scarlett – Chair (Middle Grand Division)
Vernon Stafford – Vice Chair (West Grand Division)
Vacant – Vice Chair (East Grand Division)
Whitney Allmon – Secretary



TENNESSEE HIGHER EDUCATION COMMISSION

REGULAR CALENDAR ITEM: III.

MEETING DATE: August 15, 2024
SUBJECT: Committee Appointments
ITEM TYPE: Action
ACTION RECOMMENDATION: N/A

BACKGROUND

Pursuant to Section VI of the THEC Rules of Procedure, as proposed:

The Commission shall have three standing committees consisting of the Executive Committee; the Access, Academics, and Student Success Committee; and the Finance and Operations Committee.

The Executive Committee of the Commission shall consist of its officers. The Executive Committee shall have such powers as given through action of the Commission. In addition to the powers that have or may be granted to the Executive Committee through the action of the Commission, it is hereby specifically charged with the responsibility to review personnel matters; to review the policies, rules and regulations of the Commission; and to review and monitor the goals and objectives in the Commission's strategic plan (master plan).

The Access, Academics, and Student Success Committee shall consist of one nonvoting member and four to six voting members, nominated by the Chair and confirmed by the Commission. The nonvoting member shall be the Executive Director of the State Board of Education. These members shall serve a term of one year. The Access, Academics, and Student Success Committee shall review, provide feedback, and advance work related to student experience, including: affordability, outcomes funding formula design, academic programming, and credential completion. The Access, Academics, and Student Success Committee shall provide recommendations to the full Commission on agenda items under their purview.

The Finance and Operations Committee shall consist of five to seven voting members, nominated by the Chair and confirmed by the Commission. These members shall serve a term of one year. The Finance and Operations Committee shall review, provide feedback, and advance work related to funding and budgets, including development of internal budget requests, appropriations, binding tuition ranges, capital funding, and any other funding. The Finance and Operations Committee shall provide recommendations to the full Commission on agenda items under their purview.

Additionally, the Commission and the Tennessee Student Assistance Corporation share a joint Audit Committee. The current committee appointments for the Access, Academics, and Student Success Committee, the Finance and Operations Committee, and the Audit Committee are:

Access, Academics, and Student Success:

- Whitney Allmon
- Tre Hargett
- Tara Scarlett
- Sara Morrison (nonvoting)
- Vacant

- Vacant
- Vacant

Finance and Operations:

- David Lillard
- Jimmy Matlock
- Jason Mumpower
- Vernon Stafford
- Vacant
- Vacant
- Vacant

Audit Committee:

- Vernon Stafford
- Vacant
- Vacant



TENNESSEE HIGHER EDUCATION COMMISSION

REGULAR CALENDAR ITEM: IV.

MEETING DATE: August 15, 2024

SUBJECT: Transmission of 2024-25 Proposed Operating Budgets

ITEM TYPE: Action

ACTION RECOMMENDATION: Approval

BACKGROUND INFORMATION

The General Appropriations Act requires that operating budgets of all higher education units be submitted to the Tennessee Higher Education Commission once approved by the respective governing boards. Upon the Commission's review and comment, budgets are to be transmitted to the Department of Finance and Administration. The FY2024-25 Proposed Operating Budgets have been reviewed and approved by each Locally Governed Institution's Board of Trustees, the University of Tennessee Board of Trustees, and the Tennessee Board of Regents. All higher education budget entities have submitted the required financial data to the Commission and are in compliance with all the budget guidelines and legislative directives.

SUMMARY

The FY2024-25 proposed operating budgets for higher education are balanced. Campuses propose to direct most of their resources to academic functions, and expenditures for auxiliary enterprises are not projected to exceed revenues plus unallocated auxiliary fund balances. Revenue generated from tuition and fees is expected to account for 46.3 percent of overall revenue, while state appropriations will account for 43.3 percent. Ten years ago, tuition and fees accounted for 54.2 percent of overall revenue, and state appropriations accounted for 35.5 percent. Approximately 10.4 percent of total FY2024-25 revenues will come from sales, services, and other sources, in alignment with previous years.

Tuition and fee revenue is expected to grow by 8.1 percent for universities, community colleges, and TCATs in FY2024-25. Revenues generated from auxiliary enterprises are expected to increase by 13.7 percent, while athletic fees revenues are projected to increase by 4.1 percent compared to FY2023-24.

Institutions will continue to devote most of their expenditures to instructional activities. Institutions plan to devote 58.8 percent of overall expenditures in FY2024-25 to the teaching functions on campus—instruction, research, public service, and academic support, compared to 60.4 percent last year, 62.3 percent five years ago, and 63.1 percent ten years ago. Spending on scholarships and fellowships has increased from 5.2 percent of all expenditures ten years ago to 7.9 percent today.

The budgets provided today will be revised in October and presented to the Commission for transmission to the Department of Finance and Administration in January. The October 31 budgets will better reflect the status of several financial uncertainties (e.g., enrollment's impact on tuition revenue).

RECOMMENDATION

The FY2024-25 July 1 Proposed Operating Budgets have been thoroughly analyzed by Commission staff and are presented with the recommendation that the Executive Director transmit the analysis of the budgets, along with the appropriate commentary, to the Commissioner of Finance and Administration.

Table 1
HIGHER EDUCATION
STATE APPROPRIATIONS
2024-25

Academic Formula Units	2023-24 Final Recurring State Appr	2024-25 Preliminary Recurring State Appr ¹	2024-25 Preliminary NR State Appr	2024-25 Preliminary Total
Locally Governed Institutions				
Austin Peay	\$74,622,000	\$77,023,400	\$0	\$77,023,400
East Tennessee	99,448,300	104,560,800	-	104,560,800
Middle Tennessee	138,312,300	145,910,800	-	145,910,800
Tennessee State	53,322,300	53,988,000	-	53,988,000
Tennessee Tech	84,488,500	87,445,400	-	87,445,400
University of Memphis	167,759,900	177,574,000	-	177,574,000
Subtotal	\$617,953,300	\$646,502,400	\$0	\$646,502,400
Community Colleges ²				
Chattanooga	\$41,642,800			
Cleveland	16,411,400			
Columbia	23,461,900			
Dyersburg	14,301,100			
Jackson	19,154,000			
Motlow	27,332,500			
Nashville	29,145,600			
Northeast	28,477,700			
Pellissippi	46,028,800			
Roane	30,143,100			
Southwest	36,726,400			
Volunteer	37,072,300			
Walters	34,315,000			
Subtotal	\$384,212,600	\$393,832,800	\$0	\$393,832,800
UT Universities				
UT Chattanooga	\$78,862,000	\$83,386,400	\$0	\$83,386,400
UT Knoxville	337,108,900	360,140,100	-	360,140,100
UT Martin	46,095,700	48,407,300	-	48,407,300
Subtotal	\$462,066,600	\$491,933,800	\$0	\$491,933,800
Total Colleges and Universities	\$1,464,232,500	\$1,532,269,000	\$0	\$1,532,269,000
TN Colleges of Applied Technology	\$112,096,700	\$119,730,000	-	\$119,730,000
Total Academic Formula Units	\$1,576,329,200	\$1,651,999,000	\$0	\$1,651,999,000

¹ - New recurring includes: \$17.2M for the Outcomes-Based Funding Formula; \$39.9M to partially fund a 3.0% salary increase for FY2024-25; and \$15.4M to fund an insurance premium increase.

² - Appropriations to community colleges are allocated by the state in the aggregate only.

Table 1 (continued)
HIGHER EDUCATION
STATE APPROPRIATIONS
2024-25

Specialized Units	2023-24 Final Recurring State Appr	2024-25 Preliminary Recurring State Appr ¹	2024-25 Preliminary NR State Appr ²	2024-25 Preliminary Total
Medical Education				
ETSU College of Medicine	\$48,163,800	\$50,472,100	\$0	\$50,472,100
ETSU Family Practice	10,233,100	10,859,200	-	10,859,200
ETSU College of Pharmacy	2,500,000	2,707,650	-	2,707,650
UT College of Veterinary Medicine	32,419,700	34,256,200	-	34,256,200
UT Health Science Center	216,196,900	225,879,000	-	225,879,000
Subtotal	\$309,513,500	\$324,174,150	\$0	\$324,174,150
Research and Public Service				
UT Agricultural Experiment Station	\$36,042,300	\$37,369,000	\$0	\$37,369,000
UT Agricultural Extension Service	47,606,000	49,727,600	-	49,727,600
TSU McMinnville Center	1,547,200	1,572,700	-	1,572,700
TSU Institute of Agricultural and Environmental Research	5,003,400	6,015,100	-	6,015,100
TSU Cooperative Extension	6,156,100	6,207,100	-	6,207,100
TSU McIntire-Stennis Forestry Research	223,400	228,400	-	228,400
UT Space Institute	10,703,900	11,061,100	-	11,061,100
UT Institute for Public Service	7,909,000	8,211,100	-	8,211,100
Tennessee Language Center	986,300	1,062,600	-	1,062,600
Institute for Public Service: Other Agencies	6,922,700	7,148,500	-	7,148,500
UT County Technical Assistance Service	4,112,100	4,296,800	-	4,296,800
UT Municipal Technical Advisory Service	4,604,600	4,839,200	-	4,839,200
Subtotal	\$123,908,000	\$129,528,100	\$0	\$129,528,100
Other Specialized Units				
UT Southern	\$6,079,500	\$6,384,500	\$0	\$6,384,500
UT University-Wide Administration	6,341,200	6,676,400	-	6,676,400
TN Board of Regents Administration	31,381,800	32,541,900	-	32,541,900
TN Student Assistance Corporation	117,603,700	116,307,500	-	116,307,500
Tennessee Student Assistance Awards	113,262,500	113,262,500	-	113,262,500
Tennessee Students Assistance Corporation	2,997,700	1,701,500	-	1,701,500
Tennessee Loan/Scholarships Program	1,343,500	1,343,500	-	1,343,500
Contract Education	2,577,000	2,577,000	-	2,577,000
TN Higher Education Commission	7,228,600	7,228,600	15,763,100	22,991,700
Subtotal	\$171,211,800	\$171,715,900	\$15,763,100	\$187,479,000
Total Specialized Units	\$604,633,300	\$625,418,150	\$15,763,100	\$641,181,250
Total Formula and Specialized Units	\$2,180,962,500	\$2,277,417,150	\$15,763,100	\$2,293,180,250
Program Initiatives				
Campus Centers of Excellence	\$20,518,500	\$21,045,000	\$0	\$21,045,000
Campus Centers of Emphasis	1,490,100	1,526,700	-	1,526,700
McWhorter Academic Scholars Program	1,211,800	1,590,500	-	1,590,500
UT Access and Diversity Initiative	5,806,700	5,806,700	-	5,806,700
TBR Access and Diversity Initiative	10,256,900	10,256,900	-	10,256,900
Research Initiatives - UT	5,852,900	5,852,900	-	5,852,900
THEC Grants	10,586,200	10,586,200	-	10,586,200
Subtotal	\$55,723,100	\$56,664,900	\$0	\$56,664,900
Total Operating	\$2,236,685,600	\$2,334,082,050	\$15,763,100	\$2,349,845,150

1 - Recurring includes \$15.4M to partially fund a 3.0% salary increase for FY2024-25, \$4.4M to fund an insurance premium increase.

2 - Non-recurring includes \$15.8M to provide non-recurring funding for the Rural Health Care Pathways Program.

Table 2
Capital Projects
Final Legislative Action - FY 2024-25

Institution	Project Name	Total Project Cost
UTC	Fletcher Hall Addition and Renovation	\$96,420,000
UTHSC	Gross Anatomy Lab Renovation	\$29,654,800
Capital Outlay - Total		\$126,074,800

Table 2 (continued)
Capital Maintenance Projects
Final Legislative Action - FY 2024-25

		Total Project Cost
LGI Capital Maintenance Projects		
APSU	Dunn Ctr HVAC & Electrical Upgrades Phase 4	\$2,000,000
ETSU	Safety Lighting and Fire Alarm System Phase II	1,600,000
MTSU	Campus Life Safety Systems Updates Phase 1	2,500,000
TSU	Electrical Upgrades - Phase1	2,000,000
TTU	Bryan Fine Arts Auditorium Upgrades	2,570,000
UoM	Reroof Engineering Technology and Life Sciences	3,300,000
Capital Maintenance Subtotal - LGIs6		\$13,970,000
		Total Project Cost
TBR Capital Maintenance Projects		
DSCC	DSCC Gymnasium Roof Replacement	\$1,350,000
CISCC	CISCC Multiple Buildings Roof Replacements A	1,360,000
CoSCC	Several Buildings Roof Replacements Phase 2	1,740,000
WSCC	Infrastructure Repairs Phase 2	2,160,000
STCC	Multiple Bldgs. Roof Replacement & Envelope Repairs A	2,600,000
ChSCC	Omni Building Roof and HVAC Replacements	4,000,000
Capital Maintenance Subtotal - TBR (44 Projects)		\$13,210,000
		Total Project Cost
UT Capital Maintenance Projects		
UTM	Hall Moody Building Upgrades	\$4,000,000
UTIA	Research Units Upgrades	5,500,000
UTS	Johnston Center Upgrades Ph I	3,100,000
UTK	A&A Windows Replacement & Masonry Repair	3,900,000
UTHSC	Campus Police Upgrades	6,240,000
Capital Maintenance Subtotal - UT (8 Projects)		\$22,740,000
Capital Maintenance Total (65 Projects)		\$49,920,000
Original THEC Recommendations		
Capital Outlay	2 Projects	\$126,074,800
Capital Maintenance	17 projects	\$49,920,000

Table 3
SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL REVENUE BY SOURCE
FOR THE LGIs, TBR, & UT
JULY 1 BUDGET 2024-25

[illegible]

Table 3 (continued)
SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL REVENUE BY SOURCE
FOR THE LGIs, TBR, & UT
JULY 1 BUDGET 2024-25

	TSU McMinnville Center	TSU McIntire- Stennis Forestry Research	TSU Institute of Ag. & Env. Research	TSU Cooperative Education	TSU Subtotal	TTU	UM	TOTAL LGIs
Tuition & Fees								
Dollar	\$0	\$0	\$0	\$0	\$105,993,500	\$108,326,500	\$206,718,300	\$876,557,300
Percent	0.00%	0.00%	0.00%	0.00%	57.91%	51.77%	45.38%	49.06%
State Appropriation								
Dollar	\$1,572,700	\$228,400	\$6,015,100	\$6,207,100	\$67,044,700	\$86,834,100	\$177,707,600	\$722,786,600
Percent	100.00%	100.00%	100.00%	100.00%	36.63%	41.50%	39.01%	40.45%
Sales & Service								
Dollar	\$0	\$0	\$0	\$0	\$57,500	\$1,193,400	\$3,255,000	\$30,256,600
Percent	0.00%	0.00%	0.00%	0.00%	0.03%	0.57%	0.71%	1.69%
Other Sources								
Dollar	\$0	\$0	\$0	\$0	\$9,948,000	\$12,873,100	\$67,830,300	\$157,098,400
Percent	0.00%	0.00%	0.00%	0.00%	5.43%	6.15%	14.89%	8.79%
Total Educational & General								
Dollar	\$1,572,700	\$228,400	\$6,015,100	\$6,207,100	\$183,043,700	\$209,227,100	\$455,511,200	\$1,786,698,900
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Table 3 (continued)

**SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL REVENUE BY SOURCE
FOR THE LGIs, TBR, & UT
JULY 1 BUDGET 2024-25**

[illegible]

Table 3 (continued)

**SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL REVENUE BY SOURCE
FOR THE LGIs, TBR, & UT
JULY 1 BUDGET 2024-25**

[illegible]

Table 3 (continued)

**SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL REVENUE BY SOURCE
FOR THE LGIs, TBR, & UT
JULY 1 BUDGET 2024-25**

[illegible]

Table 3 (continued)

**SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL REVENUE BY SOURCE
FOR THE LGIs, TBR, & UT
JULY 1 BUDGET 2024-25**

[illegible]

Table 3 (continued)
SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL REVENUE BY SOURCE
FOR THE LGIs, TBR, & UT
JULY 1 BUDGET 2024-25

	UT Univ.-Wide Admin.	TOTAL UT SYSTEM	July 1 GRAND TOTAL
Tuition & Fees			
Dollar	\$0	\$1,103,252,200	\$2,307,749,200
Percent	0.00%	48.87%	46.34%
State Appropriation			
Dollar	\$6,754,200	\$886,941,300	\$2,154,102,800
Percent	13.18%	39.29%	43.25%
Sales & Service			
Dollar	\$0	\$76,673,600	\$108,851,800
Percent	0.00%	3.40%	2.19%
Other Sources			
Dollar	\$44,478,900	\$190,555,700	\$409,817,600
Percent	86.82%	8.44%	8.23%
Total Educational & General			
Dollar	\$51,233,100	\$2,257,422,800	\$4,980,521,400
Percent	100.00%	100.00%	100.00%

Table 4

**SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL EXPENDITURES
BY FUNCTIONAL AREA BY INSTITUTION FOR THE LGIs, TBR, & UT**

July 1 BUDGET 2024-25

Instruction						
	APSU	ETSU	Medicine	Practice	Pharmacy	Subtotal
Dollar	\$78,296,300	\$124,486,500	\$59,290,900	\$15,464,100	\$3,665,900	\$202,907,400
Percent	45.91%	45.68%	66.99%	68.70%	40.65%	51.69%
Research						
Dollar	\$657,500	\$6,365,300	\$3,925,100	\$399,100	\$325,900	\$11,015,400
Percent	0.39%	2.34%	4.43%	1.77%	3.61%	2.81%
Public Service						
Dollar	\$209,600	\$5,196,100	\$0	\$0	\$470,000	\$5,666,100
Percent	0.12%	1.91%	0.00%	0.00%	5.21%	1.44%
Academic Support						
Dollar	\$12,616,400	\$27,581,000	\$8,803,900	\$4,295,500	\$2,274,500	\$42,954,900
Percent	7.40%	10.12%	9.95%	19.08%	25.22%	10.94%
Subtotal						
Dollar	\$91,779,800	\$163,628,900	\$72,019,900	\$20,158,700	\$6,736,300	\$262,543,800
Percent	53.82%	60.05%	81.37%	89.55%	74.70%	66.88%
Student Services						
Dollar	\$29,775,300	\$33,000,100	\$4,771,600	\$0	\$897,900	\$38,669,600
Percent	17.46%	12.11%	5.39%	0.00%	9.96%	9.85%
Institutional Support						
Dollar	\$15,566,300	\$23,514,300	\$4,036,400	\$1,939,700	\$569,000	\$30,059,400
Percent	9.13%	8.63%	4.56%	8.62%	6.31%	7.66%
Operation & Maintenance						
Dollar	\$15,269,000	\$22,419,900	\$7,419,800	\$412,500	\$439,600	\$30,691,800
Percent	8.95%	8.23%	8.38%	1.83%	4.87%	7.82%
Scholarships & Fellowships						
Dollar	\$18,147,200	\$29,933,300	\$260,000	\$0	\$375,000	\$30,568,300
Percent	10.64%	10.98%	0.29%	0.00%	4.16%	7.79%
Total Educational & General						
Dollar	\$170,537,600	\$272,496,500	\$88,507,700	\$22,510,900	\$9,017,800	\$392,532,900
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Subtotal						
Dollar	\$67,912,300	\$177,522,100	\$177,522,100	\$177,522,100	\$177,522,100	\$67,912,300
Percent	40.56%	48.86%	48.86%	48.86%	48.86%	40.56%
TSU						
Dollar	\$2,259,100	\$6,865,400	\$6,865,400	\$6,865,400	\$6,865,400	\$2,259,100
Percent	1.35%	1.89%	1.89%	1.89%	1.89%	1.35%
Subtotal						
Dollar	\$2,979,300	\$5,025,300	\$5,025,300	\$5,025,300	\$5,025,300	\$2,979,300
Percent	1.78%	1.38%	1.38%	1.38%	1.38%	1.78%
Subtotal						
Dollar	\$10,919,400	\$37,436,300	\$37,436,300	\$37,436,300	\$37,436,300	\$10,919,400
Percent	6.52%	10.30%	10.30%	10.30%	10.30%	6.52%
Subtotal						
Dollar	\$84,070,100	\$226,849,100	\$226,849,100	\$226,849,100	\$226,849,100	\$84,070,100
Percent	50.21%	62.44%	62.44%	62.44%	62.44%	50.21%
Subtotal						
Dollar	\$24,635,600	\$43,328,300	\$43,328,300	\$43,328,300	\$43,328,300	\$24,635,600
Percent	14.71%	11.93%	11.93%	11.93%	11.93%	14.71%
Subtotal						
Dollar	\$18,758,700	\$29,021,100	\$29,021,100	\$29,021,100	\$29,021,100	\$18,758,700
Percent	11.20%	7.99%	7.99%	7.99%	7.99%	11.20%
Subtotal						
Dollar	\$19,130,400	\$33,143,800	\$33,143,800	\$33,143,800	\$33,143,800	\$19,130,400
Percent	11.42%	9.12%	9.12%	9.12%	9.12%	11.42%
Subtotal						
Dollar	\$20,856,300	\$30,974,700	\$30,974,700	\$30,974,700	\$30,974,700	\$20,856,300
Percent	12.46%	8.53%	8.53%	8.53%	8.53%	12.46%
Subtotal						
Dollar	\$167,451,100	\$363,317,000	\$363,317,000	\$363,317,000	\$363,317,000	\$167,451,100
Percent	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Table 4 (continued)

**SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL EXPENDITURES
BY FUNCTIONAL AREA BY INSTITUTION FOR THE LGIs, TBR, & UT
July 1 BUDGET 2024-25**

Instruction	TSU McMinnville Center	TSU McIntire- Stennis Forestry Research	TSU Institute of Ag. and Env. Research		TSU Cooperative Education	TSU Subtotal	TTU	UM	TOTAL LGIs
Dollar	\$0	\$0	\$0	\$0	\$0	\$67,912,300	\$82,989,300	\$154,181,900	\$763,809,300
Percent	0.00%	0.00%	0.00%	0.00%	0.00%	37.38%	42.26%	34.86%	43.73%
Research									
Dollar	\$1,571,700	\$228,200	\$6,189,600	\$0	\$0	\$10,248,600	\$3,684,500	\$54,783,600	\$87,255,000
Percent	100.00%	100.00%	100.00%	0.00%	0.00%	5.64%	1.88%	12.39%	5.00%
Public Service									
Dollar	\$0	\$0	\$0	\$6,259,900	\$0	\$9,239,200	\$2,067,700	\$4,628,700	\$26,836,600
Percent	0.00%	0.00%	0.00%	100.00%	0.00%	5.08%	1.05%	1.05%	1.54%
Academic Support									
Dollar	\$0	\$0	\$0	\$0	\$0	\$10,919,400	\$17,090,400	\$46,315,900	\$167,333,300
Percent	0.00%	0.00%	0.00%	0.00%	0.00%	6.01%	8.70%	10.47%	9.58%
Subtotal									
Dollar	\$1,571,700	\$228,200	\$6,189,600	\$6,259,900	\$0	\$98,319,500	\$105,831,900	\$259,910,100	\$1,045,234,200
Percent	100.00%	100.00%	100.00%	100.00%	0.00%	54.11%	53.89%	58.76%	59.84%
Student Services									
Dollar	\$0	\$0	\$0	\$0	\$0	\$24,635,600	\$25,412,500	\$65,691,000	\$227,512,300
Percent	0.00%	0.00%	0.00%	0.00%	0.00%	13.56%	12.94%	14.85%	13.02%
Institutional Support									
Dollar	\$0	\$0	\$0	\$0	\$0	\$18,758,700	\$20,148,000	\$37,634,300	\$151,187,800
Percent	0.00%	0.00%	0.00%	0.00%	0.00%	10.32%	10.26%	8.51%	8.66%
Operation & Maintenance									
Dollar	\$0	\$0	\$0	\$0	\$0	\$19,130,400	\$21,835,500	\$46,093,300	\$166,163,800
Percent	0.00%	0.00%	0.00%	0.00%	0.00%	10.53%	11.12%	10.42%	9.51%
Scholarships & Fellowships									
Dollar	\$0	\$0	\$0	\$0	\$0	\$20,856,300	\$23,169,200	\$32,964,700	\$156,680,400
Percent	0.00%	0.00%	0.00%	0.00%	0.00%	11.48%	11.80%	7.45%	8.97%
Total Educational & General									
Dollar	\$1,571,700	\$228,200	\$6,189,600	\$6,259,900	\$0	\$181,700,500	\$196,397,100	\$442,293,400	\$1,746,778,500
Percent	100.00%	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%	100.00%

Table 4 (continued)

**SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL EXPENDITURES
BY FUNCTIONAL AREA BY INSTITUTION FOR THE LGIs, TBR, & UT**

July 1 BUDGET 2024-25

[illegible]

Table 4 (continued)
SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL EXPENDITURES
BY FUNCTIONAL AREA BY INSTITUTION FOR THE LGIs, TBR, & UT
July 1 BUDGET 2024-25

	TOTAL		UTC		UTK		UTM		UTS		UT		UT		UT
	TBR SYSTEM										University	Space	Health Science	Center	
Instruction															
Dollar	\$419,122,900		\$102,936,500		\$361,676,900		\$50,736,900		\$4,672,500		\$520,022,800	\$3,836,700	\$154,999,100		
Percent	45.25%		43.96%		31.93%		42.17%		22.33%		34.48%	28.79%	41.94%		
Research															
Dollar	\$0		\$7,271,500		\$85,998,600		\$91,100		\$0		\$93,361,200	\$3,468,200	\$14,409,800		
Percent	0.00%		3.11%		7.59%		0.08%		0.00%		6.19%	26.03%	3.90%		
Public Service															
Dollar	\$4,556,000		\$3,175,300		\$22,546,700		\$876,800		\$57,600		\$26,656,400	\$0	\$402,200		
Percent	0.49%		1.36%		1.99%		0.73%		0.28%		1.77%	0.00%	0.11%		
Academic Support															
Dollar	\$59,388,700		\$22,018,900		\$184,193,700		\$11,499,500		\$2,339,400		\$220,051,500	\$414,800	\$67,724,200		
Percent	6.41%		9.40%		16.26%		9.56%		11.18%		14.59%	3.11%	18.33%		
Subtotal															
Dollar	\$483,067,600		\$135,402,200		\$654,415,900		\$63,204,300		\$7,069,500		\$860,091,900	\$7,719,700	\$237,535,300		
Percent	52.15%		57.82%		57.78%		52.53%		33.78%		57.03%	57.93%	64.28%		
Student Services															
Dollar	\$107,913,600		\$33,229,500		\$83,327,900		\$16,200,800		\$5,346,000		\$138,104,200	\$144,100	\$8,422,700		
Percent	11.65%		14.19%		7.36%		13.47%		25.55%		9.16%	1.08%	2.28%		
Institutional Support															
Dollar	\$210,635,300		\$22,755,500		\$125,986,100		\$12,983,900		\$3,670,800		\$165,396,300	\$2,548,400	\$57,804,700		
Percent	22.74%		9.72%		11.12%		10.79%		17.54%		10.97%	19.13%	15.64%		
Operation & Maintenance															
Dollar	\$107,534,000		\$22,781,800		\$105,713,600		\$14,776,900		\$1,816,300		\$145,088,600	\$2,758,100	\$57,137,100		
Percent	11.61%		9.73%		9.33%		12.28%		8.68%		9.62%	20.70%	15.46%		
Scholarships & Fellowships															
Dollar	\$17,094,100		\$20,001,800		\$163,225,500		\$13,149,000		\$3,025,100		\$199,401,400	\$154,500	\$8,660,400		
Percent	1.85%		8.54%		14.41%		10.93%		14.46%		13.22%	1.16%	2.34%		
Total Educational & General															
Dollar	\$926,244,600		\$234,170,800		\$1,132,669,000		\$120,314,900		\$20,927,700		\$1,508,082,400	\$13,324,800	\$369,560,200		
Percent	100.00%		100.00%		100.00%		100.00%		100.00%		100.00%	100.00%	100.00%		

Table 4 (continued)

**SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL EXPENDITURES
BY FUNCTIONAL AREA BY INSTITUTION FOR THE LGIs, TBR, & UT
July 1 BUDGET 2024-25**

[illegible]

Table 4 (continued)
SUMMARY OF UNRESTRICTED EDUCATIONAL & GENERAL EXPENDITURES
BY FUNCTIONAL AREA BY INSTITUTION FOR THE LGIs, TBR, & UT
July 1 BUDGET 2024-25

	UT Univ.-Wide Admin.	TOTAL UT System	July 1 GRAND TOTAL
Instruction			
Dollar	\$0	\$736,115,700	\$1,919,047,900
Percent	0.00%	33.80%	39.56%
Research			
Dollar	\$0	\$160,210,600	\$247,465,600
Percent	0.00%	7.36%	5.10%
Public Service			
Dollar	\$0	\$128,792,600	\$160,185,200
Percent	0.00%	5.91%	3.30%
Academic Support			
Dollar	\$0	\$300,228,500	\$526,950,500
Percent	0.00%	13.79%	10.86%
Subtotal			
Dollar	\$0	\$1,325,347,400	\$2,853,649,200
Percent	0.00%	60.86%	58.83%
Student Services			
Dollar	\$0	\$146,671,000	\$482,096,900
Percent	0.00%	6.73%	9.94%
Institutional Support			
Dollar	\$51,047,700	\$286,516,200	\$648,339,300
Percent	96.86%	13.16%	13.37%
Operation & Maintenance			
Dollar	\$1,652,600	\$210,886,800	\$484,584,600
Percent	3.14%	9.68%	9.99%
Scholarships & Fellowships			
Dollar	\$0	\$208,396,300	\$382,170,800
Percent	0.00%	9.57%	7.88%
Total Educational & General			
Dollar	\$52,700,300	\$2,177,817,700	\$4,850,840,800
Percent	100.00%	100.00%	100.00%

Table 5

MANDATORY STUDENT FEE CHARGES
2023-24 & 2024-25

	2023-24				2024-25				Percent Increase			
	Total Mandatory Fees	Undergraduate		Total Resident	Total Mandatory Fees	Undergraduate		Total Resident	Total Mandatory Fees	Undergraduate		Total Undergraduate Maintenance Fees
		Maintenance	Fees			Maintenance	Fees			Maintenance	Fees	
Austin Peay	\$1,667	\$7,356	\$9,023	\$9,023	\$1,734	\$7,650	\$9,384	\$9,384	4.0%	4.0%	4.0%	4.0%
East Tennessee	2,000	7,950	9,950	9,950	2,096	8,376	10,472	10,472	4.8%	4.8%	5.4%	5.2%
Middle Tennessee	1,970	7,908	9,878	9,878	2,062	8,334	10,396	10,396	4.7%	4.7%	5.4%	5.2%
Tennessee State	1,247	7,332	8,571	8,571	1,247	7,734	8,981	8,981	0.0%	0.0%	5.5%	4.8%
Tennessee Tech	1,320	9,510	10,830	10,830	1,386	9,990	11,376	11,376	5.0%	5.0%	5.0%	5.0%
University of Memphis	1,824	8,520	10,344	10,344	1,872	8,856	10,728	10,728	2.6%	2.6%	3.9%	3.7%
UT Chattanooga	1,912	8,232	10,144	10,144	1,990	8,472	10,462	10,462	4.1%	4.1%	2.9%	3.1%
UT Knoxville	2,152	11,332	13,484	13,484	2,252	11,560	13,812	13,812	4.6%	4.6%	2.0%	2.4%
UT Martin	1,662	8,546	10,208	10,208	1,758	8,808	10,566	10,566	5.8%	5.8%	3.1%	3.5%
UT Southern	1,236	9,270	10,506	10,506	1,284	9,640	10,924	10,924	3.9%	3.9%	4.0%	4.0%
Chattanooga	\$326	\$4,452	\$4,778	\$4,778	\$332	\$4,680	\$5,012	\$5,012	1.8%	1.8%	5.1%	4.9%
Cleveland	306	4,452	4,758	4,758	322	4,680	5,002	5,002	5.2%	5.2%	5.1%	5.1%
Columbia	340	4,452	4,792	4,792	348	4,680	5,028	5,028	2.4%	2.4%	5.1%	4.9%
Dyersburg	316	4,452	4,768	4,768	318	4,680	4,998	4,998	0.6%	0.6%	5.1%	4.8%
Jackson	292	4,452	4,744	4,744	300	4,680	4,980	4,980	2.7%	2.7%	5.1%	5.0%
Motlow	312	4,452	4,764	4,764	298	4,680	4,978	4,978	-4.5%	-4.5%	5.1%	4.5%
Nashville	274	4,452	4,726	4,726	290	4,680	4,970	4,970	5.8%	5.8%	5.1%	5.2%
Northeast	318	4,452	4,770	4,770	342	4,680	5,022	5,022	7.5%	7.5%	5.1%	5.3%
Pellissippi	352	4,452	4,804	4,804	346	4,680	5,026	5,026	-1.7%	-1.7%	5.1%	4.6%
Roane	310	4,452	4,762	4,762	318	4,704	5,022	5,022	2.6%	2.6%	5.7%	5.5%
Southwest	326	4,452	4,778	4,778	332	4,680	5,012	5,012	1.8%	1.8%	5.1%	4.9%
Volunteer	300	4,452	4,752	4,752	316	4,680	4,996	4,996	5.3%	5.3%	5.1%	5.1%
Walters	295	4,452	4,747	4,747	312	4,680	4,992	4,992	5.8%	5.8%	5.1%	5.2%
TN Colleges of Applied Technology	\$249	\$3,870	\$4,119	\$4,119	\$249	\$4,071	\$4,320	\$4,320	0.0%	0.0%	5.2%	4.9%

Table 6

**COMPARISON OF AUXILIARY ENTERPRISE REVENUES, EXPENDITURES, AND TRANSFERS
FOR LGIs, TBR, & UT**

	Proposed 2023-24			Proposed 2024-25		
	Revenue	Expenditures/ Transfers	Difference	Revenue	Expenditures/ Transfers	Difference
Austin Peay	\$14,127,400	\$14,127,400	\$0	\$15,449,000	\$15,449,000	\$0
East Tennessee	30,109,000	30,034,700	74,300	36,547,400	36,224,200	323,200
Middle Tennessee	33,810,400	33,810,400	-	34,553,300	34,553,300	-
Tennessee State	44,429,700	44,429,700	-	49,038,800	49,038,800	-
Tennessee Tech	20,140,300	20,126,300	14,000	20,643,800	20,643,800	-
University of Memphis	37,002,600	37,002,600	-	36,961,700	36,961,700	-
Subtotal	\$179,619,400	\$179,531,100	\$88,300	\$193,194,000	\$192,870,800	\$323,200
Chattanooga	\$925,000	\$898,900	\$26,100	\$900,000	\$900,000	\$0
Cleveland	113,500	22,800	90,700	110,000	21,700	88,300
Columbia	88,300	88,300	-	100,300	100,300	-
Dyersburg	40,000	40,000	-	40,000	0	40,000
Jackson	70,000	0	70,000	70,000	0	70,000
Motlow	150,000	15,240	134,760	150,000	14,500	135,500
Nashville	194,900	16,600	178,300	168,100	8,400	159,700
Northeast	106,000	10,375	95,625	95,000	10,400	84,600
Pellissippi	400,000	400,000	- *	400,000	400,000	- *
Roane	192,000	189,900	2,100	112,000	94,900	17,100
Southwest	220,000	220,000	- *	290,000	290,000	- *
Volunteer	200,000	150,000	50,000	200,000	145,000	55,000
Walters	82,500	31,500	51,000	85,500	27,400	58,100
Subtotal	\$2,782,200	\$2,083,615	\$698,585	\$2,720,900	\$2,012,600	\$708,300
UT Chattanooga	\$25,004,200	\$25,004,200	\$0	\$26,234,400	\$26,138,700	\$95,700
UT Knoxville	306,919,100	306,919,100	-	360,379,200	360,379,200	-
UT Martin	10,480,400	10,480,400	-	11,605,200	11,605,200	-
UT Southern	2,797,000	2,778,700	18,300	2,887,000	2,884,300	2,700
Subtotal	\$342,403,700	\$342,403,700	\$0	\$401,105,800	\$401,007,400	\$98,400
UT Space Institute	\$222,700	\$222,700	\$0	\$110,000	\$110,000	\$0
UT Health Science Center	4,109,800	4,109,800	-	4,125,300	4,125,300	-
TN Colleges of Applied Tech	4,440,200	3,873,900	566,300	5,260,900	4,570,900	690,000
Subtotal	\$8,772,700	\$8,206,400	\$566,300	\$9,496,200	\$8,806,200	\$690,000
TOTAL	\$533,578,000	\$532,224,815	\$1,353,185	\$606,516,900	\$604,697,000	\$1,819,900

*Revenues include transfers from Fund Balance in order to balance Auxiliary Enterprises.

Table 7
Athletics Data
2023-24 & 2024-25

	2023-24 General Fund Support	Athletics General Fund as Percent of E&G ¹	2023-24 Student Athletics Fee	2023-24 Athletics Fee Revenue	2023-24 Athletics Budget
APSU	\$8,671,000	5.4%	\$503	\$3,500,000	\$15,546,200
ETSU	6,321,420	2.4%	490	6,199,500	16,154,810
MTSU	10,233,700	2.9%	556	9,091,600	28,525,504
TSU	9,961,687	6.0%	458	3,111,800	16,138,487
TTU	8,228,754	4.4%	496	5,253,200	15,723,992
UM	1,544,000	0.4%	426	6,992,000	42,258,200
UTC	9,569,234	4.3%	514	5,334,700	19,718,920
UTM	7,403,326	6.3%	408	2,060,000	12,485,746
UTS	4,025,503	20.4%	-	-	4,273,261
UTK ²	-	0.0%	-	1,000,000	185,340,049
Subtotal	\$65,958,624			\$42,542,800	\$356,165,168
Chattanooga	\$1,037,900	1.5%	\$0	\$0	\$1,465,500
Cleveland	792,246	2.9%	-	-	1,223,000
Columbia	745,060	1.9%	-	-	1,270,800
Dyersburg	1,055,700	4.1%	-	-	1,605,600
Jackson	607,234	2.0%	-	-	746,900
Motlow	800,990	1.7%	-	-	1,157,200
Pellissippi	-	0.0%	-	-	963,800
Roane	1,161,140	2.3%	-	-	1,512,000
Southwest	1,010,919	1.6%	-	-	1,273,400
Volunteer	681,733	1.1%	-	-	863,700
Walters	963,631	1.8%	-	-	1,529,592
Subtotal	\$7,892,922			\$0	\$12,081,900
Total	\$73,851,546			\$ 42,542,800	\$368,247,068
	2024-25 General Fund Support	Athletics General Fund as Percent of E&G ¹	2024-25 Student Athletics Fee	2024-25 Athletics Fee Revenue	2024-25 Athletics Budget
APSU	\$12,344,300	4.5%	\$503	\$3,500,000	\$19,219,500
ETSU	6,745,430	1.9%	490	6,239,600	16,983,840
MTSU	10,551,636	6.3%	556	10,316,600	30,348,731
TSU	12,193,709	6.2%	458	3,111,800	17,463,009
TTU	9,511,749	2.2%	496	5,195,950	17,170,994
UM	3,222,200	1.4%	426	6,992,000	43,736,400
UTC	10,288,670	8.6%	514	5,334,700	20,438,356
UTM	7,779,770	37.2%	408	1,876,746	13,178,064
UTS	4,203,248	0.4%	-	-	4,450,448
UTK ²	-	0.0%	-	1,000,000	212,719,345
Subtotal	\$76,840,712			\$43,567,396	\$395,708,687
Chattanooga	\$1,068,800	3.7%	\$0	\$0	\$1,558,400
Cleveland	858,414	2.1%	-	-	1,236,700
Columbia	790,990	2.8%	-	-	1,320,800
Dyersburg	1,093,000	3.4%	-	-	1,626,800
Jackson	882,989	1.7%	-	-	958,700
Motlow	933,850	1.1%	-	-	1,173,900
Pellissippi	1,351,300	2.4%	-	-	1,351,300
Roane	1,306,220	2.0%	-	-	1,619,100
Southwest	1,038,092	1.6%	-	-	1,440,600
Volunteer	741,365	1.3%	-	-	937,400
Walters	1,193,800	0.2%	-	-	1,759,761
Subtotal	\$10,065,020			\$0	\$13,223,700
Total	\$86,905,732			\$43,567,396	\$408,932,387

1 - Total E&G expenditure base excludes specialized units at UT, TBR, and the LGIs.

2 - Athletics at UTK are self-supporting.

Table 8
2024-25 Formula Needs Analysis

Institution	Preliminary FY 2024-25					Formula Estimated Total Need	Difference (Short)	Percent Funded
	Legislative Appropriation ¹	Maintenance Fees	Technology Access Fee	Out-of-State Tuition	Total Revenue			
Locally Governed Institutions								
Austin Peay	\$77,023,400	\$67,938,100	\$1,887,700	\$2,592,000	\$149,441,200	\$205,278,900	\$ (55,837,700)	72.8%
East Tennessee	104,560,800	105,012,450	3,882,680	9,147,330	222,603,260	287,232,000	(64,628,740)	77.5%
Middle Tennessee	145,910,800	154,200,166	4,143,100	18,279,600	322,533,666	388,191,600	(65,657,934)	83.1%
Tennessee State	53,988,000	61,496,100	1,471,400	38,692,900	155,648,400	156,288,900	(640,500)	99.6%
Tennessee Tech	87,445,400	87,598,069	2,723,712	4,330,000	182,097,181	216,431,200	(34,334,019)	84.1%
University of Memphis	177,574,000	157,409,000	3,187,100	19,235,000	357,405,100	487,582,000	(130,176,900)	73.3%
Subtotal	\$646,502,400	\$633,653,885	\$17,295,692	\$92,276,830	\$1,389,728,807	\$1,741,004,600	\$ (351,275,793)	79.8%
Community Colleges	\$393,832,800	\$235,207,000	\$12,130,900	\$8,752,200	\$649,922,900	\$852,563,200	\$ (202,640,300)	76.2%
UT Universities								
UT Chattanooga	\$83,386,400	\$96,183,050	\$2,923,200	\$6,916,476	\$189,409,126	\$222,721,400	\$ (33,312,274)	85.0%
UT Knoxville	360,140,100	430,091,000	11,000,000	194,553,000	995,784,100	956,025,100	39,759,000	104.2%
UT Martin	48,407,300	53,299,599	1,235,158	2,174,980	105,117,037	129,542,800	(24,425,763)	81.1%
Subtotal	\$491,933,800	\$579,573,649	\$15,158,358	\$203,644,456	\$1,290,310,263	\$1,308,289,300	\$ (17,979,037)	98.6%
TN Colleges of Applied Technology	\$119,730,000	\$50,301,050	\$2,212,200	\$0	\$172,243,250	\$177,510,000	\$ (5,266,750)	97.0%
Total Academic Formula Units	\$1,651,999,000	\$1,498,735,584	\$46,797,150	\$304,673,486	\$3,502,205,220	\$4,079,367,100	\$ (577,161,880)	85.9%

1 - Recurring funds only.



TENNESSEE HIGHER EDUCATION COMMISSION

REGULAR CALENDAR ITEM: V.

MEETING DATE: August 15, 2024

SUBJECT: New Academic Program
Roane State Community College
Nuclear Technology, Associate of Applied Science (AAS)

ITEM TYPE: Action

ACTION RECOMMENDATION: Approval

PROGRAM OVERVIEW

Title and Designation	Nuclear Technology, Associate of Applied Science (AAS)
Concentrations	None
Accreditation	The college will seek Association of Technology, Management, and Applied Engineering (ATMAE) accreditation in 2028.
CIP Code and Description	15.1401 (Nuclear Engineering Technology/Technician) A program that prepares individuals to apply basic engineering, knowledge and technical skills in support of engineer and other professionals operating nuclear facilities and engaged in nuclear applications and safety procedures. Includes instruction in physics, nuclear science, nuclear systems, nuclear plant and systems design, radiological safety, radiological applications, and applicable law and regulations.
SOC Code and Title	17-3029 (Engineering Technologists and Technicians, Except Drafters, All Other) All engineering technologists and technicians, except drafters, not listed separately.
Credit Hours	63
Implementation Date	August 21, 2024
Modality and Delivery Site	In-person at the Oak Ridge Campus
Department/College	Division of Mathematics and Science
Governing Board Approval Date	June 13, 2024

ALIGNMENT WITH STATE MASTER PLAN AND INSTITUTIONAL MISSION/STRATEGIC PLAN

The proposed AAS in Nuclear Technology at Roane State Community College (RSCC) aligns with the THEC State Master Plan by addressing the state's economic and workforce development by training skilled workers in a high-demand field. Second, the addition of the proposed program will increase degree completion to support higher education in the state.

The proposed program also aligns with TBR's Strategic Plan's commitment to improving the condition of individuals, families, and communities across the state through economic vitality and mobility. The proposed program aligns with the mission of Roane State Community College by broadening opportunities for residents of its service area to access an educational program that will enrich their lives and strengthen their communities (RSCC Strategic Planning Goal #1). Objective 1.3 specifically states that RSCC will increase students' access to market-driven courses and programs, with success defined as the development of new programs developed in collaboration with business and industry.

PROGRAM DUPLICATION

Chattanooga State Community College (ChSCC) offers an engineering technology program with concentrations in nuclear power and radiation protection. However, ChSCC's programs focus on prepping graduates for work with Tennessee Valley Authority's nuclear reactors while RSCC's proposed program will be broader and encompass the entire fuel cycle including technicians in nuclear fabrication (Y-12 National Security Complex), research (Oak Ridge National Laboratory), and decontamination and decommissioning fields (United Clean-up Oak Ridge). Each of these areas of nuclear technology is critical to local industry.

WORKFORCE ALIGNMENT

Roane State Community College has worked with Oak Ridge National Laboratory (ORNL), the Y-12 National Security Complex (Y-12), the University of Tennessee, Knoxville, United Clean-up Oak Ridge (UCOR), and other partners to develop a program designed to prepare a skilled workforce in nuclear technology areas. RSCC's Nuclear Technology program focuses on the entire nuclear fuel cycle as opposed to any one specific discipline (i.e., reactor operator or medical isotopes). Its wider scope serves a larger segment of the workforce, including defense and modular reactor operations, and has support from industry partners in the region that includes the use of laboratory space and equipment as needed. This program will prepare students with the education and skills needed to meet industry workforce demands in the nuclear area, including fuel manufacture, operations, and decommissioning and decontamination, among other necessary skills.

According to the US Bureau of Labor Statistics, projected growth from 2020-2030 for Engineering Technologists and Technicians in Tennessee is expected to be 13 percent, equivalent to 160 annual job openings. According to the Nuclear Energy Institute, an increased demand in nuclear energy is expected to remain high for years to come, and the nuclear industry is especially impacted by early retirements amid increasing demand for skilled workers to support alternative clean energy solutions as well as decommissioning and decontamination programs. The East Tennessee Economic Council has also identified nuclear technicians as one of the critical workforce needs for the region. Finally, Governor Lee's \$50 million Nuclear Fund to "continue work to make Tennessee the number one state for nuclear energy companies to invest and thrive" influenced the development of the proposed program, which is designed to create a workforce to serve such companies.

CURRICULUM

The proposed program will consist of 63 credit hours of coursework offered on-ground. The coursework will include 26 credit hours of general education courses, 33 credit hours constituting the major field core in

nuclear technology, and four to six credit hours of college requirements, including RSCC's first-year course and an internship with variable hours. Four new courses will be developed for the proposed program.

The Tennessee Board of Regents is working with the University of Tennessee, Knoxville's Nuclear Engineering faculty on curriculum development, and an articulation agreement is expected between RSCC and the University of Tennessee, Knoxville in the near future.

PROJECTED ENROLLMENT AND GRADUATION

	2024-5	2025-6	2026-7
Enrollment	6	18	25
Graduates	--	5	10

STUDENT INTEREST AND COMMUNITY PARTNERSHIPS

RSCC anticipates significant student interest in the proposed program given enrollments in the existing and similar Chemical Engineering Technology program, which has grown from five new enrollees to 50 over several years. The college will advertise the new program through high school engagement, college advising and recruitment events, and plans to offer courses as dual enrollment, with the exception of the internship course due to federal age restrictions.

Oak Ridge National Laboratory (ORNL), the Y-12 National Security Complex (Y-12), the University of Tennessee, Knoxville, United Clean-up Oak Ridge (UCOR), Omega Technical Services, TRISO-X, MS Technologies, Energy Solutions, RBM Services, and Gem Technologies are all serving on the RSCC Nuclear Technology Advisory Board. These partners provide subject matter expertise for curriculum development and will host student interns. Finally, Y-12, UCOR, and ORNL have all agreed to provide laboratory space for instruction should it be required.

PROGRAM COSTS AND REVENUES

The proposed one-time and recurring expenditures for the Nuclear Technology, AAS program are listed in the Financial Projections Table below. Most of the program costs (\$612,000) are associated with specialized equipment, including gloveboxes, radiation measuring equipment, simulated operations apparatuses, and other items. RSCC will convert the laboratory previously used by the recently terminated advanced pharmacy technician certificate program to a nuclear processing lab, and renovations should be complete by the time of hands-on instruction in the fall of 2025.

The program will be supported by grants, industry financial contributions, and college funds. RSCC has received a \$100,000 contribution from UT-Battelle, LLC, a \$50,000 United States Department of Labor grant, and a \$462,000 award from Governor Bill Lee's Nuclear Energy Fund.

Table 1: Estimated Costs to Deliver the Proposed Program

<i>Estimated Costs to Deliver the Proposed Program</i>						
One-Time Expenditures						
Category	Planning	Year 1	Year 2	Year 3	Year 4	Year 5
Faculty & Instructional Staff						
Non-Instructional Staff						
Graduate Assistants						
Accreditation						
Consultants						
Equipment	\$367,200	\$183,600	\$30,600	\$30,600		
Information Tech						
Library						
Marketing						
Facilities						
Travel						
Other						
<i>Total One-Time Expenditures</i>	<i>\$367,200</i>	<i>\$183,600</i>	<i>\$30,600</i>	<i>\$30,600</i>	<i>\$0</i>	<i>\$0</i>
Recurring Expenditures						
Category	Planning	Year 1	Year 2	Year 3	Year 4	Year 5
Faculty & Instructional Staff	\$90,489	\$128,366	\$130,933	\$133,552	\$136,223	\$138,948
Non-Instructional Staff						
Graduate Assistants						
Accreditation						
Consultants						
Equipment						
Information Tech						
Library						
Marketing						
Facilities						
Travel		\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Other:	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500
<i>Total Recurring Expenditures</i>	<i>\$94,989</i>	<i>\$134,366</i>	<i>\$136,933</i>	<i>\$139,552</i>	<i>\$142,223</i>	<i>\$144,948</i>
Grand Total (One-Time and Recurring)	\$462,189	\$317,966	\$167,533	\$170,152	\$142,223	\$144,948

Projected Revenues						
Category	Planning	Year 1	Year 2	Year 3	Year 4	Year 5
Tuition		\$32,820	\$96,667	\$134,601	\$154,055	\$167,647
Grants/Gifts*	\$50,000					
Other**	\$562,000					
Total Revenues	\$612,000	\$32,820	\$96,667	\$134,601	\$154,055	\$167,647

*Department of Labor Grant

**State of Tennessee Nuclear Energy Fund and UT Battelle Gift



TENNESSEE HIGHER EDUCATION COMMISSION

REGULAR CALENDAR ITEM: VI.

MEETING DATE: August 15, 2024
SUBJECT: Austin Peay State University Master Plan
ITEM TYPE: Action
ACTION RECOMMENDATION: Approval

BACKGROUND

Campus master plans are an essential element of higher education public policy. Master plans provide an opportunity for long-range planning that incorporates the institution's needs and ambitions, while also providing the public and state government a sense for how the institution might evolve over time. Whether the acquisition of strategic property, the need for and efficient use of facilities, or an analysis of how the campus footprint meshes with the surrounding community, master plans provide a method of anticipating and preparing for the future needs of the campus and the students it serves. THEC requires institutions to produce a master plan every ten years that addresses short, mid, and long-term needs of the campus with respect to building and land use, open space, vehicular circulation and parking, and land acquisition opportunities.

MASTER PLAN SUMMARY

Austin Peay State University is located in Clarksville, TN, the fifth largest city in the State. The 196-acre campus is located north of College Street, surrounded on three sides by residential communities. The University also has resources south of College Street, on Fort Campbell U.S. Army post, and on the 440-acre Farm & Environmental Education Center.

The last Master Plan was approved in 2013 and was revised in 2017. Major projects initiated or completed as part of those plans include the Health Profession Building, Kimbrough Classroom & Office Renovations, Fine Arts Improvements, and University Bookstore Improvements.

In Fall 2023, the University had a headcount enrollment of 9,945 undergraduate and graduate students, or a full-time equivalent enrollment of 7,326 students. Also in the fall, there were 687 faculty (404 full-time and 283 part-time), and 940 administrators and staff (691 full-time and 249 part-time).

For this Master Plan, each academic college projected how many faculty and students they will have in ten years. Those projections were used to generate the amount of space that will be needed in the future. This Master Plan essentially is a plan to renovate and repurpose existing space.

In the future, the University will need to renovate and repurpose existing space to accommodate growth in enrollment and employees, as well as to meet current and anticipated future needs. With the new Health Professions Building opening soon, the proposed Military Academic Building, the addition to Kimbrough, the Harvill renovation and expansion, and the reassignment and renovation of vacated space, the University will have made significant progress towards its facility renovation goals and deferred maintenance needs.

The Master Plan prioritizes five capital projects for renovations, with some receiving additions. The additions will update out-of-date buildings that no longer support current student needs. These include the proposed Military Academic Building project, which will bring together four academic programs. University College is a

newly organized college that brings together four existing student success-focused programs in the Memorial Health Building. The Little Gobs Learning Center will be expanded. Woodward Library will require a renovation as it moves away from a book-centered facility towards a learner-centric facility for students to work collaboratively or independently. The College of Business, located in the Kimbrough building, lacks student study and student collaboration amenities, which can be added to the building. Several buildings have been identified to be backfilled due to the Health Professions Building construction. This effort will be the start of a larger, long-term strategy to renovate spaces across campus for more efficient use. This effort will require existing buildings to be repurposed.

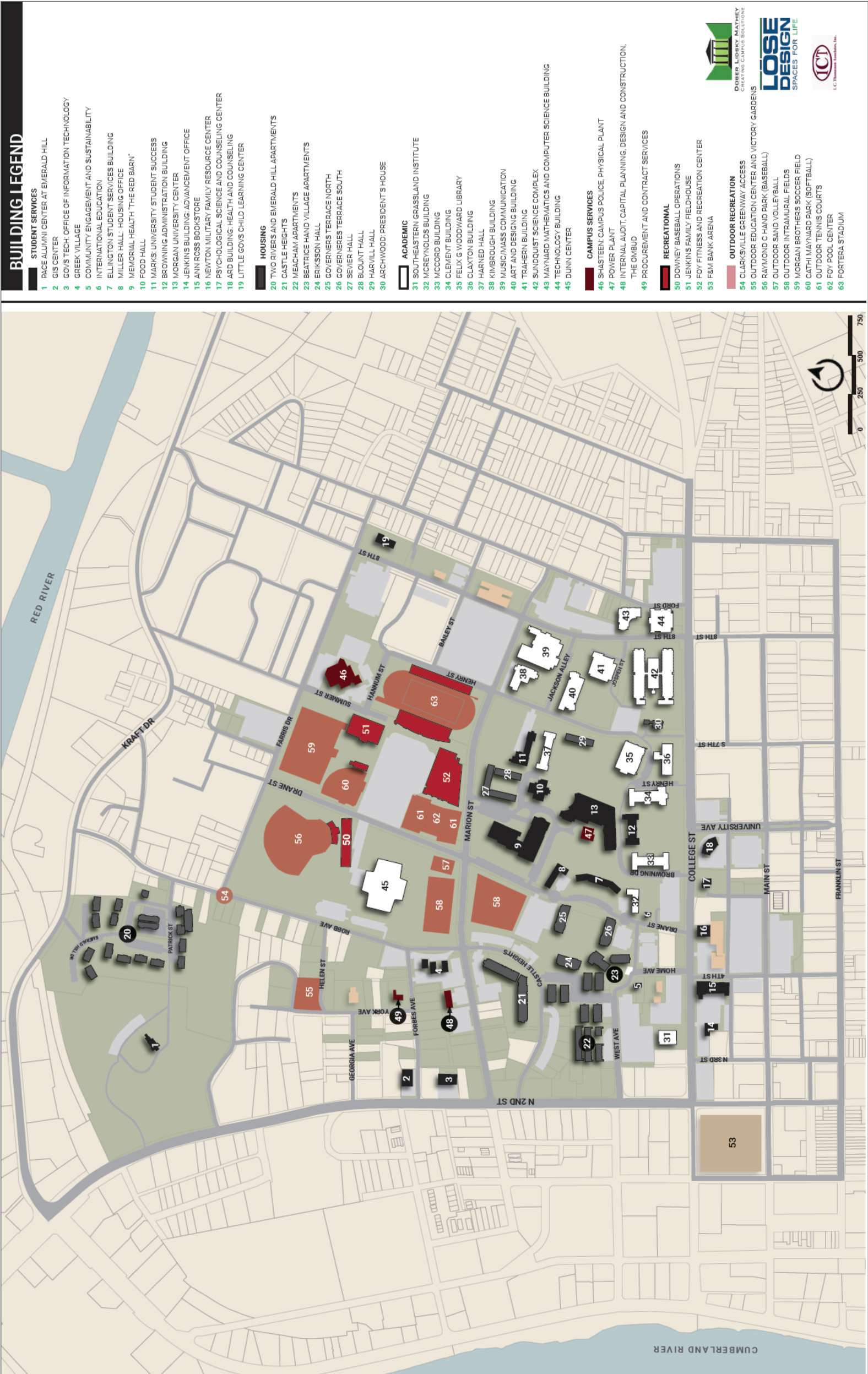
The Master Plan also explored various strategies to change the character of several streets interior to campus to slow traffic using calming techniques, thus increasing student safety.

As Austin Peay continues to grow as it has over the past few years, more housing sites may be needed. Two student residences require renovation and modernization. Additionally, several sites are being explored as possible housing sites for the future.

RECOMMENDATION

The 2024 Master Plan Update is a comprehensive ten year plan, with analysis of space needs, enrollment, site considerations, facility conditions and renewal plans, design guidelines, land acquisition, infrastructure, student life/services, and implementation and capital plan. THEC staff recommends it for approval.

DRAWING 1.1: EXISTING CAMPUS



Section One

EXECUTIVE SUMMARY

In 2012, Austin Peay State University engaged in a campus planning process with the objective of addressing programmatic, facility and campus needs for the following fifteen-year period. The State formally approved this plan. In 2016/17 the plan was amended to reflect 11 acres of land purchased across College Street. The period of time from the adoption of the APSU Campus Plan through 2023 included significant growth of enrollment and the accomplishment of many projects included in the campus plan. As a result, the University engaged the original planning team of Dober Lidsky Mathey, Lose Design, and I.C. Thomasson to develop a new campus master plan once again.

The planning process was a collaborative effort, involving all academic departments, faculty, staff, and administration. Their active participation in discussing their programs and the way faculty were engaging with undergraduate and graduate students—teaching, learning, and research—was instrumental in shaping the future of the campus.

Needs were tested against benchmarking and the Tennessee Higher Education Commission (THEC) space guidelines. The University vetted and prioritized the list of needs and only the highest needs have advanced. The prioritized list of projects includes the following:

• Military Academic Building • University College • Little Goves Learning Center • Library Re-invention • Ellington – Renovation • Marks - Staging, then demolition	• Reassessing leased land and campus needs • Harvill Student Success Center • Disposed off/demolition of properties beyond rehabilitation • City Streets: Receive ownership for interior campus streets	• Continuing the improvements of campus entrances and acquiring surrounding land, when possible • Blount/Sevier Modernization & Expansion • Harned Hall Renovation & Classroom Additions • Kimbrough Addition
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Table 1.1 includes a list of key projects for the APSU Campus followed by the Campus Plan Overview that includes more detail and explanation.

Table 1.1: Key Projects

Key Projects
Military Academic Building Renovation
University College in Renovated Memorial Health Building
Little Goves Learning Center Expansion
Library Re-invention – transitioning from book centric to learning centric
Disposal of properties beyond rehabilitation to repurpose land for the University

What Makes These Projects Key?

- They have an immediate positive impact on recruitment and retention of students
- They Improve academic and student life resources
- They help create a vibrant and exciting campus
- They are transformational by answering the current demands of campus in modern and innovative ways

Each of these Key Projects can move forward at any time that the University has the funds. Only the University College depends on space being vacated in Memorial Health Building once the Health Professions Building is constructed and occupied.

Campus Plan Overview

The drawing on page 4 summarizes the many projects that make up Austin Peay State University’s campus master plan:

- 1) An early, high priority project that has emerged is the Military Academic Building which brings together four academic programs and some Athletic Department needs. The departments are the Culinary Arts Program in the University College, Communications—Sports Broadcasting in the College of Arts and Letters, the Institute for National Security and Military Studies and the Reserve Officers Training Corp (ROTC) both in the College of Behavioral and Health Sciences.
- 2) University College is a newly organized college which brings together four existing student success focused programs: University Student Success, University Honors Program, University Studies Programs, and the University Partnerships and Success’s Initiatives. A consolidated Student Success facility has been in the 2013 and 2017 campus master plans. The best location is in a renovated Memorial Health Building, in close proximity to the University Center.
- 3) The Little Goves Learning Center, for children ages 2 to 5, serves students, faculty, staff, and the community but is at capacity and has a waiting list of over 300 children. The Center could join the College of Education as a learning laboratory for the Early Childhood Development Program, but currently lacks the space to do so. There is sufficient land next to the Center’s site to construct an addition to support this important resource.
- 4) Woodward Library will be re-invented and move away from a book-centered facility towards a learner-centric facility—more technology, more places for students to work collaboratively or independently, and to find the tools that they need to understand ideas, theories, and facts. Space reallocation and technology upgrades will be required.

DRAWING 1.2: CONCEPT PLAN



CONCEPT MAP KEY
(1) Military Academic Building Renovation
(2) University College in Renovated Memorial Health Building
(3) Little Goves Expansion
(4) Woodward Library Reinvention and Renovation
(5) Back-fill Renovation: Clement, Dunn, McCord
(6) Ellington Renovation
(7) Marks - Temporarily use as staging, then demolish
(8) Reconsideration of leases for APSU Expansion
(9) Harvill Hall Renovated and Expanded
(10) Renovation/Remediation various locations
(11) City Streets Within Campus Petition to Acquire
(12) Campus Edge Beautification/Landscaping
(13) Blount Hall, Sevier Hall Renovation
(14) Possible Future Housing Sites
(15) Harned Hall Renovation
(16) Kimbrough Addition

As part of the planning process, a number of studies and analyses of the campus and buildings were conducted. One study focused on how the University uses its classrooms, laboratories, and studios. It became clear that APSU has a sufficient number of classrooms to accommodate enrollment growth. However, some rooms are too small for an active learning pedagogy, some rooms need more flexible seating, and some rooms need a general upgrade.

The utilization of space study was indispensable in moving the University to create a committee to explore and implement improvements in efficient scheduling and make decisions about specific rooms. The utilization study also led to the prioritization of renovation projects rather than new construction.

Just as new and renovated buildings are important to advance and support the academic mission of the University, so too, are the exterior spaces—the landscape, hardscape, and softscape that help to create the experience of the campus. The core of the campus is, for the most part, attractively designed and landscaped. Moving away from the core, the landscape requires reimagination as it blends into the surrounding city streets and those environments, losing the visual appeal of the central campus.

The maps on page 4 and page 7 show several concepts for improving the campus’s outdoor space and strengthening the relationship with the city of Clarksville and Montgomery County.

The landscape/streetscape along College Street and Main Street should be improved in coordination with the city, state, and county.

Marion Street needs special attention. It is a wide street with fast-moving cars, and sparse landscaping. It, unfortunately, divides the campus rather than being part of it. Although it is a city street, every effort should be made to acquire it, since the University owns land on both sides.

There are many ways to control how fast cars might travel on Marion: narrow the road and improve the landscape/streetscape, create a boulevard by constructing a landscaped median, and/or change the road texture at important crosswalks.

Another way to control traffic and reduce vehicular speed is to close Marion between 8th and Drane Street. The closing of that section can be flexible and Marion can remain open during game day or special events.

Two new major east/west pedestrian walkways are recommended on campus. One landscaped walkway will start at the new Health Professions Building along Jackson Alley running east/west between the Art and Design and Music Mass Comm buildings. The walkway will continue north of Harned Hall, north of Catherine Evans Harvill Hall, and terminate at a landscaped plaza at the University College (Student Success Center) in the newly renovated Memorial Health Building. Jackson Alley will continue to be both vehicular and pedestrian, but it should be redesigned to prioritize pedestrian access and safety.

The second landscaped walkway will start at Henry Street and end at Drane or 2nd Streets. In addition, improvements of the walkways and landscape starting at the O’Malley Family Welcome Center and merging with existing pathways will enhance the experience of potential new students and their parents when visiting campus.

This map on the following page shows the locations intersections where we recommend enhancing the accessibility and visual identity of APSU at important pedestrian crossing points. See also page 39.

Also shown are landscaped pedestrian campus plazas with various seating arrangements to create and encourage a strong sense of place and community.

UNIVERSITY PROPERTY - POTENTIAL AND OPPORTUNISTIC LAND ACQUISITION

University-owned land is colored green or gray on the drawing and the University buildings are white, blue if they are to be renovated as part of the campus plan, or brown to indicate an addition. The current size of the campus is 196 acres.

APSU has the fewest number of acres per student compared to the other locally governed State Universities in Tennessee. Another way to look at the issue is the number of students per acre. How dense is the campus? Austin Peay is the densest campus with 41 students per acre. The range is from 10 students at Memphis to 41 students at APSU. The dearth of land impacts current and future parking, play fields, open space, and building sites.

The University’s Environmental Education Center (EEC), otherwise known as the APSU Farm, is located within Clarksville off Pickens Road. It is comprised of approximately 442 acres and supports the University’s academic programs.

At Fort Campbell, APSU has one building and can utilize other spaces.

The areas of land that the University should consider for acquisition in a long-range plan are shown in a light salmon color. This map shows a long-range time frame for potential property acquisitions, and opportunistic acquisitions.

DRAWING 3.3: POTENTIAL LAND ACQUISITION





TENNESSEE HIGHER EDUCATION COMMISSION

REGULAR CALENDAR ITEM: IX.

MEETING DATE: August 15, 2024
SUBJECT: Advise TN Research Presentation
ITEM TYPE: Informational
ACTION RECOMMENDATION: N/A

PRESENTATION

Dr. Taylor Odle, Assistant Professor of Educational Policy Studies at the University of Wisconsin-Madison, will discuss preliminary findings from his team's research into the outcomes and effectiveness of Advise TN. Advise TN is the state's college and career counseling program administered by THEC which currently serves nearly 14,000 students in 27 high schools across the state.